



Fort Drum Economic Impact Statement Fiscal Year 2005

October 1, 2004 – September 30, 2005



Fort Drum – “The Army and the Soldier’s First Choice”

Fort Drum United States Army Garrison

Commanding General
MG Benjamin C. Freakley

Garrison Commander
COL David J. Clark

Deputy to the Garrison Commander
Mrs. Judith Gentner

Garrison Command Sergeant Major
CSM Corbly L. Elsbury

COMMUNITY IMPACT

Fort Drum is a prominent fiber in the fabric of the Northern New York community. The installation provides employment for more than 3,500 area residents and millions of dollars in trade for local businesses. Soldiers and their family members receive medical care from local health care providers and enroll in local schools and colleges. Staunch community support by way of programs such as Project Strong Communities and Operation Yellow Ribbon further connect our military and civilian communities. The resulting economic and social impact benefits not only Northern New York, but New York State as well.

EMPLOYMENT AND PAYROLL: \$591,864,406

Personnel data provided by the Plans, Analysis and Integration Office
 Military pay data provided by the Directorate of Resource Management

Fort Drum is the largest employer in Northern New York. In FY05, 15,082 Soldiers and 3,626 civilians were employed on Fort Drum. Civilian/tenant/contractor and military payrolls totaled \$180,115,452 and \$411,748,954 respectively. This year's economic impact reflects payroll dollars from more of our tenants and partners such as the Jefferson County Department of Motor Vehicles, Black River Generation LLC and Fort Drum Mountain Community Homes, to name a few.

Personnel Category	Number Employees
Military:	
10 th Mountain Division	13,133
Corps Support	1,340
Tenants	609
Military Total:	15,082
Civilian:	
Garrison Appropriated Fund	1,220
Garrison Non-appropriated Fund	328
Tenants	1,088
Contractor Employees	990
Civilian Total:	3,626
Grand Total:	
	18,708

ARMY COMMUNITY HOUSING: \$22,625,845

Data provided by Public Works

In the late 1980's, the Army entered into leases with private developers (under Section 801 of the Military Construction Authorization Act of 1984) to provide 2,000 housing units to Soldiers and their families in ten North Country communities in the tri-county (Jefferson, Lewis and St. Lawrence) area. Those 20-year leases will begin to expire in 2007.

Army Community Housing	
Location	Annual Expenditure
Watertown	\$6,408,356
LeRay	\$3,772,242
Calcium	\$3,509,356
Gouverneur	\$1,920,297
Philadelphia	\$1,621,233
Carthage	\$1,536,878
West Carthage	\$1,322,817
Clayton	\$1,061,839
Copenhagen	\$822,754
Lowville	\$650,073
Grand Total	\$22,625,845



PRIVATIZED HOUSING: \$21,220,904

Data provided by Public Works, FDMCH

Fort Drum Mountain Community Homes (FDMCH), a private partnership between the Department of the Army and Actus Lend Lease, is the fifty-year owner and manager of the military homes and housing communities on Fort Drum. This \$302 Million project provides high quality, comfortable homes and community facilities. FDMCH is building 845 new three, four and five bedroom homes in two master planned communities (*Crescent Woods and Pine Woods*), five state-of-the-art community centers and renovating all existing homes. Construction will span a four year initial development period. FDMCH strives to make Fort Drum the best place a Soldier has ever lived by placing *Residents First*.

Executed Contracts	\$12,832,854
Payroll	\$1,432,000
Material	\$300,000
JCIDA Payments	\$2,185,050
Subcontract Services	\$1,132,000
Renovation & Development	\$3,339,000
Grand Total	\$21,220,904

Progress on Construction of Crescent Woods



FDMCH Renovated Homes



ARMY COMMUNITY HOUSING/DOMESTIC LEASES: \$548,268

Data provided by Public Works

The Army added the Domestic Lease Program to the Fort Drum housing portfolio in 2005. The program provides temporary family housing to satisfy a housing deficit (where the local economy cannot provide sufficient adequate housing). The leasing program, authorized by 10 USC 2828, provides for the payment of rent, operating, and maintenance costs of privately owned quarters assigned to military families as Government quarters. The program also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract.

Domestic Leases	
Jefferson County – 19 Villages	\$490,631
Lewis County – 3 Villages	\$35,949
St. Lawrence County – 2 Villages	\$21,688
Grand Total	\$548,268



CONTRACTING IMPACT IN TRI-COUNTY AREA: \$133,907,991

Fort Drum Awarded Contract data provided by Army Contracting Agency
 COE Awarded Contract data provided by Corps of Engineers

Fort Drum is a major customer for construction companies and suppliers of goods and services in Northern New York State. In FY05, Fort Drum's Directorate of Contracting awarded 153 construction contracts worth \$16,025,312. Companies located in the Tri-County area received 132 of those contracts worth \$14,189,234. Fort Drum also awarded 1,859 supplies and service contracts worth \$54,569,736. Of those, 314 contracts, worth \$14,737,010 were awarded to businesses in the Tri-County area.

Purchase card holders at Fort Drum utilized their cards to purchase \$19,304,728 worth of supplies and services this fiscal year. Purchases on the Government VISA card/checks are limited to transactions under \$2,500 each. The economic impact of these 38,347 purchase card actions also directly affected local businesses as approximately 67% of these dollars or over \$13 million went to Tri-County firms.

Contracts	Total	Tri-County	%
Construction	\$16,025,321	\$14,189,234	88.5%
Service/Supply	\$54,569,736	\$14,737,010	27%
IMPAC Card & Accommodation Checks	\$19,304,728	\$13,040,653	67.5%
Total	\$89,899,776	\$41,966,897	46.7%

Top Ten Contractors	
Contractor	\$ Amount of Contract
L C Industries for the Blind, Durham, NC	\$6,659,392
* Lawman Heating and Cooling, Sackets Harbor, NY	\$6,489,842
* Cadence Contract Services LLC, Tooele, UT	\$6,070,246
Dell Computer Corporation, Round Rock, TX	\$5,798,955
* Jefferson Rehabilitation Center, Watertown, NY	\$5,346,887
Niagara Mohawk Power Corporation, Syracuse, NY	\$3,188,406
* Omega QSE, Incorporated, East Syracuse, NY	\$3,111,600
SpaceSaver Storage Systems, Fort Atkinson, WI	\$2,970,209
Development Authority of the North Country, Watertown, NY	\$2,516,365
* Purcell Construction Corporation, Watertown, NY	\$2,468,755

*Blue Ribbon Contractor Award Recipient = Awarded by Fort Drum's Directorate of Contracting to contractors who excel in areas such as operations, management, quality of work, cost/financial aspects, and a general category, which includes conduct, reliability, extra effort and value.

Under the Army's Barracks Triage Program to improve barracks living conditions, Lawman Heating and Cooling Incorporated, a Sackets Harbor based firm, was awarded a task order for the renovation of building P-30 Barracks for the 511th Military Police



Company. The project includes the replacement of all plumbing, bath and utility fixtures, new floors, interior painting of walls, radiant heat covers, replacement of doors and window replacement and includes air conditioning and a new keyless entry system to the building. The project completion date is April 25, 2006. The contractor has subcontracted approximately 20% of the work to NCC Systems, Incorporated, Brimmer's Plumbing and Heating, Cota Flooring Incorporated, and

Flower City Glass. The completion of the project is very critical, as the renovations must be completed before the unit returns from deployment. Currently, Lawman Heating and Cooling Incorporated has completed more than 50% of the work and progressing towards completing this contract ahead of schedule.

Cadence Contracts Services LLC, a Black River based firm, was awarded a task order for rehabilitation of six World War II type buildings in the total amount of \$1,542,590.22.

Cadence subcontracted 46% of the work to Pemco Contracting Inc., MR Burdick Enterprises LLC, Black River Plumbing & Heating, SLR Home Improvements, TJ Painting and North Country Welding, all local small business firms.



Cadence performed the remaining work with their employees, who all reside in the tri-county area. This project had high priority and was critical as completion of this project provided additional living quarters for incoming Soldiers to Fort Drum. Cadence not only completed this contract ahead of schedule but their great flexibility and customer support efforts in completing all interior work first, allowed the government to have beneficial occupancy of renovated facilities providing for earlier

Soldier assignments.

The US Army Corps of Engineers also awarded construction contracts for work at Fort Drum. Major construction placement work totaled approximately \$60,136,874 for FY05. The Corps of Engineers has many guidelines when awarding construction contracts. One of the guidelines is to use the HUBZONE Program. The Tri-County area is zoned as a HUBZONE. The HUBZONE Empowerment Contracting program provides federal contracting opportunities for qualified small businesses located in distressed areas. Fostering the growth of these federal contractors as viable businesses, for the long term, helps to empower communities, create jobs, and attract private investment.

Contracts for supplies, services, maintenance and labor to support Installation operations were also executed by external agencies, or were centrally funded by higher headquarters.



MVACIS

Examples of these type contracts include the Mobile Vehicle and Cargo Inspection System (MVACIS), a gamma-ray cargo scanning system and Access Control Points (security guards).



Access Control

We estimate that contracts of this type totaled at least \$30,649,260 in FY05.

Non-appropriated Fund (NAF) activities spent \$1,154,960 locally in FY05, for a myriad of products and services such as self help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, package delivery services, etc.

MEDICAL & DENTAL SERVICES: \$34,893,100

Data provided by US Army Medical Activity

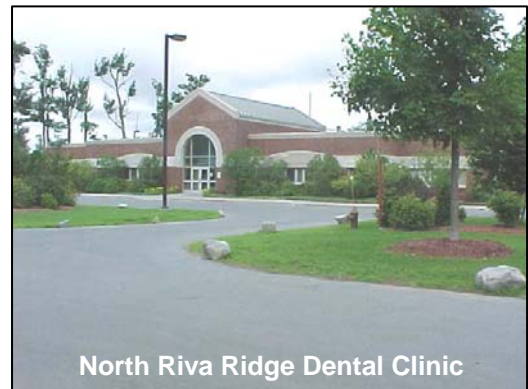
The United States Army Medical Department Activity (USA MEDDAC) and United States Army Dental Activity (USA DENTAC) provide a comprehensive managed care program to Soldiers and their families. In FY05, USA MEDDAC and USA DENTAC spent \$34,893,100 in the North Country for medical and dental services.

Medical care is provided on-post for military beneficiaries enrolled in TRICARE Prime at the Guthrie Ambulatory Health Care (Family Practice Clinic) or Connor Troop Medical Clinic/Aviation Troop Medical Clinic. TRICARE is the name of the Department of Defense's managed health care program for active duty military, active duty service



families, retirees and their families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities.

Dental care is provided for military beneficiaries at North Riva Ridge, Wilcox and Clark Hall Dental Clinics on Fort Drum. Some dental care for active duty Soldiers is outsourced to local providers through the Military Medical Support Office (MMSO) provider network. Some dental care for mobilizing US Army Reserve and National Guard Soldiers is outsourced through the Federal Strategic Health Alliance (FEDS_HEAL) provider network. The TRICARE Dental Contractor for family members is United Concordia (UCCI), which has an extensive provider network in North Country. Family members not yet covered by UCCI are authorized to receive emergency care on post at Wilcox Dental Clinic. The retired military population can sign up for the Delta Dental Plan for Retirees, which also has a provider network in the local surrounding communities.



The total dollar amounts expended to include supplies, equipment, and contracts are \$32,832,300 (MEDDAC) and \$2,060,800 (DENTAC), respectively.

VETERINARY SERVICES: \$30,200

Data provided by US Army Medical Activity

The United States Army Veterinary Command (VETCOM) provides military veterinary services in support of United States Army Medical Command (MEDCOM) and Department of Defense (DOD) missions in their areas of responsibility. The responsibilities of VETCOM include food safety and quality assurance, care of government owned animals, and animal disease prevention and control.

Veterinary food inspection personnel inspect foods that are procured, transported, stored, and issued for human consumption by the Department of Defense (DoD). They also assist in the prevention and control of food borne diseases and identify unsanitary conditions in food storage facilities and commissary stores.



Veterinary animal care personnel perform a variety of duties. The highest priority is managing the medical care of our military working dogs. These dogs are essential for patrolling and providing drug and explosive ordnance detection. Animal care personnel also support the control of diseases transmitted from animals to humans such as rabies, ringworm, West Nile virus and Lyme disease by providing client education, routine immunizations, and health care to the privately owned animals of Soldiers.



In FY05, USA MEDDAC veterinary services at Fort Drum spent \$30,200 for normal operating expenditures in the North Country. Expenditures included the Rabies Bite Program, veterinary claims, supplies and contracts.

TUITION ASSISTANCE & CONTRACTED EDUCATION: \$1,473,361

Data provided by the Directorate of Human Resources

In FY05, Fort Drum spent \$1,199,000 for tuition assistance for active duty Soldiers. This program assists the Soldiers in paying college expenses. A total of 1,655 Soldiers were enrolled in the tuition assistance program with 53% enrolled in local colleges and 47% enrolled in Distance Learning courses. A total of \$274,361 was contracted for education support during the fiscal year to pay for multipurpose learning facility support, advertising for programs, test examiners, instructors, counselors, and counselor support for the Education Center.

In FY03, the Army tuition assistance policy changed to allow payment up to 100% for college courses that fit within a Soldier's degree or certificate program. The cost allowance per semester hour of credit was increased to \$250 and the fiscal year ceiling to \$4,500. Soldiers were still required to pay for the majority of college fees as well as book costs. This policy has remained the same throughout FY05.



In July 2002, Fort Drum was designated as one of eight eArmyU (Electronic Army University) enrollment sites, a number that climbed to 14 before the end of FY04. In FY05, the program was instituted Army-wide. Under eArmyU, a Soldier is required to reenlist or extend their term of service for three years after the enrollment date and commit to completing 12 semester hours of credit in three years with an eArmyU college via distance learning on the eArmyU Internet-based portal. With the laptop option, Soldiers received a laptop computer that becomes personal property after fulfilling their commitment, paid tuition, fees, Internet service and books. The program continued to enroll Soldiers in this



FY; of 768 enrollments, 315 Soldiers chose the laptop option. The non-laptop option only requires that a Soldier be on active duty one year after enrollment and enroll in a 3 semester hour course within 30 days of enrollment. The non-laptop option was designed primarily for Soldiers who preferred to use their own computers, while the program provided paid tuition, fees, Internet service, and books. In FY05, 336 Soldiers enrolled in the non-laptop option.

IMPACT AID: \$14,540,516

State Aid extracted from 2005-06 Executive Budget Report (<http://www.budget.state.ny.us>)

Federal Aid data extracted from National Association of Federally Impacted Schools (<http://www.sso.org/nafis>)

Aid is provided to local school districts from both the State and Federal Departments of Education.

Federal impact aid, which was signed into law by President Harry S Truman in 1950, is designed to directly reimburse public school districts for the loss of traditional revenue sources due to a federal presence or federal activity. Since its inception, the program has been amended many times. Today its legal reference is P.L. 107-110, Title VIII and is authorized through fiscal year 2007.

Traditionally, property sales and personal income taxes account for a large portion of the average school district's annual budget. However, federally connected students can adversely affect a school district's financial base because their parents or guardians do one or more of the following in the school districts that the students attend:

1. Often pay no income taxes or vehicle license fees in their state of residence.
2. Live on non-taxable federal property.
3. Shop at stores that do not generate taxes.
4. Work on non-taxable federal land.

Impact aid provides a payment to school districts in lieu of these lost taxes to assist with the basic educational needs of its students

In 2001, Congress re-authorized impact aid and modified sections of the program. School districts can receive funding from just one of the program's sections or from more than one section. Section 8003 (b)(1), provides basic support for a number of different types of federally connected children, including those who: have a parent in the uniformed services; reside on Indian lands; live or have parents who work on federal property; and live in federally subsidized low-rent housing projects.

To be eligible for basic support payments (Section 8003), a school district must have at least 400 federally connected students or these students must comprise at least 3 percent of the average daily attendance.

Since different types of federal students have a different financial impact on the school district, each type of federal student is assigned a weight. The higher the weight, the higher the impact these students have on the school district. Student weights are as follows:

- Student living on Indian property, 1.25 weight
- Military student living on federal property, 1.00 weight
- Non-military student living on federal property and parent works on federal property, weight 1.00
- Military student not living on federal property, weight .20
- Student living in low-rent housing project, weight .10
- Civilian student whose parent works on federal property, weight .05

Federal impact aid to the schools in the Tri-County area totaled \$11,915,516 in FY05.

State aid to Fort Drum area school districts remained the same as last year continuing grants to school districts in the Fort Drum area that have pupil enrollments that are impacted due to the influx of personnel at Fort Drum. The 2005-2006 school year State aid for the Tri-County area totaled \$2,625,000.



PARTNERS WITH THE COMMUNITY:

Fort Drum continues to enjoy an excellent relationship with our surrounding communities that benefits both the installation and our North Country neighbors.

Operation Yellow Ribbon presented a \$10,000 check to the Fort Drum "Climb to Glory Fund" from proceeds of the Armed Forces Festival. The two-day festival, organized by Operation Yellow Ribbon and the Disabled Persons Action Organization, was sponsored by numerous North Country businesses. Operation Yellow Ribbon, a community volunteer-based organization, seeks to raise awareness, pride and support for America's Soldiers and their families. The Climb to Glory Fund was established to legally and equitably disburse donations from the community for the benefit of Soldiers and families at Fort Drum. The Fund supports family readiness groups, which are organizations of family members, volunteers, Soldiers and civilian employees who provide an avenue of mutual support and assistance and a network of communication among members, the chain of command and community resources. The Armed Forces Festival featured a concert by Country Music Association's Entertainer of the Year, Keith Urban and festivities for families. The concert set local attendance records, drawing nearly 7,000 people, while nearly 2,000 attended the Family Fun Day which included a family fun run, military displays, games, arts and crafts, basketball games, swimming, costumed characters, live radio remotes, giveaways and a variety of food booths.



The North Country Community sponsored a free "Soldiers Appreciation Bar-B-Q" on Lake Ontario this summer to honor Soldiers and their families.

The Fort Drum Employment Readiness Coordinator and the Director of Morale, Welfare, and Recreation meet monthly with the Jefferson County Job Development Committee to exchange information and establish strategies to develop job opportunities for family members and the local community. Fort Drum offers job fairs on post with local agencies providing information about job opportunities for Soldiers and their family members. Fort Drum also participates in local job fairs in the community. Good working relationships exist with local organizations and agencies for the disabled to recruit, employ and retain individuals with disabilities including disabled veterans.



To celebrate Make a Difference Day the local Home Depot provided 10,000 yellow tulip bulbs for planting on Fort Drum and in Fort Drum housing areas.

The Project Strong Communities Program continues to operate through the Directorate of Morale, Welfare, and Recreation (DMWR) Better Opportunities for Single Soldiers



(BOSS) Program, the Community Life Program, the Armed Services Young Men's Christian Association (ASYMCA), and the Watertown Family YMCA. Their mission is to improve the quality of life for military families residing in Community Housing areas and for single Soldiers, through heightened awareness and understanding of their local communities. The Project Strong

Communities program continues to operate an information center established in FY05 at the local Salmon Run Mall. The center provides information to



Soldiers and their families about the local area and information to the local community about Fort Drum. Project Strong Communities acts as liaison between the BOSS Program, the local Big Brother and Big Sisters and Habitat for Humanity Program. This year BOSS Soldiers completed three homes for

Habitat Humanity in the Jefferson County area.

Many of our Soldiers and civilians individually contribute to local charitable organizations and volunteer their services to community programs such as youth sports, scouting programs, emergency response teams and rescue squads. They belong to a number of civic organizations and professional associations.

Fort Drum youth play in numerous local sports leagues in Jefferson and Lewis counties. The local Pop Warner leagues play on the Fort Drum youth fields and visa versa. Fort Drum children play on all local school's Junior and Varsity teams.

The Fort Drum Child and Youth Services partnered with the NYS Department of Corrections to conduct a day for families to prepare ID profiles for their children.



The Annual MWR Fort Drum River Day continued in June at Alexandria Bay for Soldiers and their families. The Northern New York - Fort Drum Chapter of the Association of the US Army (AUSA) operated the Uncle Sam Boat Tour and Bonnie Castle portion of the day's events with donated resources and volunteers from local businesses and private organizations. The

AUSA also provides an opportunity for groups, schools, organizations and businesses to show support for deployed Soldiers through the Adopt-a-Unit Program. Through the program, Soldiers receive letters, cards and care packages from sponsors at home.



Soldiers participate in a summer golf league at the local Willowbrook Golf Course. Willowbrook coordinates the league with the Fort Drum sports director and maintains all the scores.

Fort Drum hosts the annual Northern New York Rugby Association Rugby Tournament in the spring. Forty local teams, one Canadian team, and two military teams competed this year and then met at The Commons for awards and refreshments.

Each year the New York State Department of Environmental Conservation releases fish into more than 1,200 public streams, rivers, lake, and ponds across the state to include Fort Drum's Remington Pond. The fish are stocked to enhance recreational fishing and to restore native species to waters they formerly occupied.



The Fort Drum Youth Center partners with the Cornell University Cooperative Extension 4-H Program to sponsor two 4-H clubs on post and to interact with local 4-H clubs.

The local American Red Cross conducts bi-monthly blood drives on post where Soldiers, family members, and Fort Drum employees donate blood to the North Country blood bank.

The United Services Organizations (USO) has always been a bridge between the American people and the US military. The Watertown USO obtained a thousand prepaid international calling cards to distribute to our deploying Soldiers this year.



Over 200 Fort Drum Soldiers and their families participated in the annual celebration of the Baseball Hall of Fame in Cooperstown, NY by attending the Hall of Fame game and visiting the Hall of Fame Center. Fort Drum provided the 10th Mountain Division Band for the pre-game parade, and a color guard for the game. The 10th Mountain Division Band also performs concerts and participates in many parades and events in the local area.

Watertown's Dry Hill Ski area hosts two free skiing and tubing days each winter for Soldiers and their families. Approximately 300 Soldiers and their families participate each season.



Annually, we invite the local communities to join us for our 4th of July Mountainfest celebration, and for the US Army Soldiers Show, showcasing talented Soldiers who tour the world each year under the director of the US Army Community and Family Support Center.



Fort Drum's Directorate of Emergency Services (DES) provides mutual aid to Jefferson and St. Lawrence Counties, partnering with local fire departments by providing fire training simulators, fire suppression, HAZMAT response, weapons of mass destruction response, water rescue, fire investigation and public education. A draft agreement with Lewis County is in the works.



DES has a Memorandum of Agreement with the Tri-County Police Departments and District Attorney's Office. Criminal activity and intelligence information is shared on a daily basis to enhance the security and safety of the Tri-county area.



DES provides equipment support, not available at local departments, for traffic accidents and other law enforcement requirements to include Explosive Detection dogs for bomb threats and other real world events.



In March 2005, the Installation Chaplain's Office played host to its first Fort Drum Clergy Appreciation Day at the Main Post Chapel. More than 50 local religious leaders from 40 different churches attended the daylong event, which included speakers, a luncheon, a short tour of the post and a question-and-answer session. The purpose of the event was to give local clergy members an inside look into what Fort Drum has to offer to Soldiers, their families and the civilian community. Clergy members came from as far away as Lowville and Gouverneur to attend the event.



“Piece of the Rock” is a sponsorship program for Army Community Housing, Army Family Housing, and local schools in our surrounding local communities. The intent of the program is to develop and maintain healthy community relations between military housing areas, local schools, and local community government in their assigned areas on and off the post.

The Piece of the Rock program has fostered many lasting relationships between our Soldiers, their families and our great neighbors of the North Country from the surrounding communities. The focus for Division Major Subordinate Commands is to foster a healthy, family living environment that includes good order, discipline, safety, and maintenance in their assigned Army Community Housing areas. The Piece of the Rock Program is an excellent tool to assist military commanders and community leaders to do just that.

Sponsorship may include such activities as community parades, school programs, or speakers for a wide variety of events that develop the kind of unity that encourages mutual support and assistance during unusual situations like natural disasters or deployments.



Each year hundreds of requests are sponsored by Piece of the Rock Program facilitators. Requests range from static aircraft displays, to the use of equipment to support community events, and use of facilities on the installation. A good example of this is the Jefferson County Special Olympics that have been held on Fort Drum for a number of years. Fort Drum and the 10th Mountain Division provide a speaker for the opening and closing ceremonies, and a Color Guard. Over 50 volunteer Soldiers support over 150 Special Olympians in a fun filled day of sports to include swimming and bowling.

Fort Drum and the 10th Mountain Division have sponsored the Piece of the Rock Program for many years and have supported a full gamut of events. It is a program full of appeal to our Soldiers, their families and our North Country Neighbors.

In 2005 the MEDDAC Commander and the executives of the two hospitals in the area, at their regular meetings, identified the need for a forum to facilitate cooperation between Fort Drum and the local medical community. The Fort Drum Regional Health Planning Organization (FDRHPO), a not-for-profit organization was formed to provide an opportunity for the region's healthcare organizations to work jointly and cooperatively to maximize available healthcare resources. The premise of this organization is that cooperative arrangements generated by the program will lead to win-win scenarios for both the military and the civilian communities in the North Country. These scenarios could include increased access to care, improved quality of care, gains in recruitment of key specialties, increased financial viability and cost savings, stronger organizational relationships, and improvements in health care infrastructure.

On 5 April 2005, a Community Leaders and Physicians Orientation Day was held on Fort Drum. A total of 28 guests observed a field training exercise, received a briefing at the Soldier Readiness Check Clinic, a tour and briefings at Guthrie Clinic and dinner and briefings at the Commons. At the Commons the guests were met by additional Fort Drum and Health Net Federal Services personnel. The goal of this orientation was to sensitize participants to the vital role that they play in the provision of healthcare to our Army.



The healthy relationship between the Fort Drum Medical community and our local healthcare partners is further solidified by members of the Fort Drum MEDDAC Command team serving on the Boards of Directors as non-voting liaisons of: Samaritan Medical Center, Carthage Area Hospital and Lewis County Hospital.

CONCLUSION: \$821,377,369 IN FY05 --- \$7,867,080,122 TO DATE

The total economic impact of a military installation on a geographic area is difficult to calculate. For the purpose of this report, outflow of military expenditures from the Tri-County area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum highlights the post's importance to Northern New York and New York State's economic well-being. The continuing impact of Fort Drum's spending on the community is substantial and totaled over \$821,377,368 in FY05. Total spending from FY88 to date exceeds \$7,867,080,122.

FY05 Spending By Category	
Payrolls	\$591,864,406
Medical/Dental	\$34,893,100
Veterinary	\$30,200
Army Community Housing	\$22,625,845
Domestic Leases	\$548,268
FDMCH Local Dollars Expended	\$21,220,904
Contracts Awarded by DOC	\$41,966,897
Contracts Awarded by COE	\$60,136,874
Contracts Centrally Funded/Awarded by Others	\$30,649,260
NAF Local Purchases	\$1,154,960
Federal Aid	\$11,915,516
State Aid	\$2,625,000
Education (Tuition Assistance/Contracts)	\$1,473,361
PX/Commissary Equip Service & Maintenance	\$272,777
TOTAL	\$821,377,368

Cumulative Investment FY88 to Date	
Fiscal Year	Amount
1988	\$271,715,512
1989	\$332,094,861
1990	\$317,301,075
1991	\$371,844,455
1992	\$365,671,927
1993	\$383,480,275
1994	\$377,435,633
1995	\$389,289,789
1996	\$397,281,856
1997	\$392,901,745
1998	\$432,415,785
1999	\$404,863,008
2000	\$441,510,994
2001	\$465,413,254
2002	\$519,853,426
2003	\$529,736,252
2004	\$652,902,907
2005	\$821,377,368
TOTAL	\$7,867,090,122

FORT DRUM AT A GLANCE

Capital Assets	
Surfaced Roads (Miles)	171.3
Unsurfaced Roads (Miles)	245.4
Runways/Taxiways/Parking Aprons (Sq Yds)	1,741,315.0
Parking (Sq Yds)	2,876,021.0
Sidewalks (Sq Yds)	392,771.8
Electric Lines (Linear Feet)	2,800,397.2
Water Lines (Linear Feet)	1,033,633.0
Gas Lines (Linear Feet)	304,271.0
Sanitary Sewer Lines (Linear Feet)	488,022.0
Storm Sewer Lines (Linear Feet)	281,718.0
Fence (Linear Feet)	513,369.1
Railroad Trackage (Miles)	11.0
Communication Lines (Miles)	316.6
Airfield Lighting (Linear Feet)	193,200.6
Fuel POL Lines (Miles)	4.7

Real Property	
Type	Square Feet
Training Buildings	477,672.2
HQ & Unit Supply	1,164,172.5
Maintenance	1,564,042.0
Warehouse	1,247,095.0
Administration	409,793.
Chapels/Religious Education	43,457.0
Transient Quarters	222,268.0
Troop Billets	1,784,988.0
Dining Facilities	130,589.0
On-Post Family Housing	3,981,526.0
MWR	456,917.0
PX/Clothing	175,865.0
Commissary	82,800.0
Medical Facilities	212,186.0
Miscellaneous	367,935.7
TOTAL	12,321,306.4

Real property consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. It includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment). In many instances, this term is synonymous with "real estate" (AR 405-45).

Tenant Organizations
102 nd Maintenance Company (DS) NY Army National Guard
1678 th LSB, 2 Bde, 78th Div
27 th Public Affairs Detachment
2 nd Brigade, 78th Division (Training Support), 1-314 IN
2 nd Brigade, 78th Division (Training Support), 3-314 FA
2 nd Brigade, 78th Division (Training Support), HQ
342 nd CS Bn Aug
3 rd Region Criminal Investigation Command
655 th Area Support Group, Det 2
655 th Area Support Group, Det 3
725 th Ordnance Company (EOD)
770 th Engineer Company
902 nd Military Intelligence Group, Fort Drum Field Office
95 th Maintenance Company
American Red Cross
AmeriCu Credit Union
Army & Air Force Exchange Service (AAFES)
Army & Air Force Exchange Service Concessionaires (Burger King, Subway, etc.)
Army Contracting Agency, Northern Region, Directorate of Contracting (ACA-DOC)
Black River Generation LLC
Carlson WagonLit Travel
Defense Commissary Agency
Defense Logistics Agency (DLA) Defense Reutilization and Marketing Office
Defense Logistics Agency (DLA) DLA Readiness Support Office
Defense Military Pay Office (DMPO)
Document Automation & Production Service (DAPS)
Equipment Concentration Site (ECS) #1
Federal Investigative Service (FIS)
Fort Drum Thrift Shop
Jefferson County Department of Motor Vehicles
Key Bank
Logistics Assistance Office (LAO)
Non-Commissioned Officer Academy (NCOA)
NYS Department of Labor
NYS Department of Veterans Affairs
US Air Force, 174th Fighter Wing, Det 1
US Air Force, 174th Fighter Wing, Det 2
US Air Force, 20th Air Support Operations Squadron
US Army Air Ambulance Detachment F
US Army Corps of Engineers, Fort Drum Resident Office
US Army CPOC Northeast, CPAC
US Army Dental Activity (DENTAC)
US Army Legal Service, Trial Defense Service
US Army Medical Department Activity (MEDDAC)
US Army Veterinary Command (VETCOM)
US Navy Reserve Center
US Postal Service

Contractors
Anteon
Cadence Contract Services
Calibre
Chickasaw Nation Industries
Christies Cleaning
Coastal International Security (CIS)
Colorado State University (CSU)
COMET Team
Cornell Cooperative Extension Association of Jefferson County
Dimensions International
DRS Technologies
Engineering & Environmental
Fort Drum Mountain Community Homes, LLC (Actus Lend Lease)
Independent Contractors for Medical Services
J & E Associates
Janus Research Group
Jefferson Rehabilitation Center
J M Waller Associates
K-Mar Industries
Lawman Heating and Cooling
Lear Siegler
Logistics & Environmental Support Services Corp (LESCO)
Lions Club Industries for the Blind
Millennium Health And Fitness
Military Professional Resource (MPRI)
North Operations & Maintenance
Northern Oral & Maxillofacial Services
Omega Quality Services Enterprise
Purcell Construction
Quantum Research International
Raytheon
Reliable Loyal Management (RLM)
Science Applications International Corp (SAIC)
Serco
State University of New York (SUNY)
Stewart And Stevenson Services
Syracuse Linen Supply
Systems Integration/Modeling
The Logistics Company (TLC)
Wayseekers Framing Gallery

Contractors represented here have a contract with the Army that requires the use of facilities on the installation. This list is current at time of publication and may change throughout the year. This list excludes contractors who might come onto the installation during the working day to perform services while maintaining offices elsewhere.

FORT DRUM TRANSFORMATION

Data provided by Directorate of Plans, Training, Mobilization, and Security

Transformation means growth for the 10th Mountain Division (Light Infantry) and Fort Drum. Projections for the increase in population (includes Soldiers assigned to Corps units and Garrison/Tenant units) are shown below:

Category	Population Prior to Transformation	Anticipated Increase	FY05 Strength as of 28 Sep 05	Post Transformation Projection
Soldiers	10,729	5,918	15,002	16,647
Families	5,043	1,866	5,966	6,909
Children	5,547	2,511	6,563	8,058
Total	21,319	10,295	27,531	31,614

We completed \$38.5M in FY04 projects that supported Army Modular Force transformation. Projects included renovation of 29 World War II (WWII) wood barracks which provided 928 bed spaces; 9 WWII wood buildings for 3 Reconnaissance Surveillance and Target Acquisition (RSTA) squadron headquarters; 70 modular buildings for 35 company/troop/battery headquarters; 4 modular buildings for a Field Artillery (FA) battalion headquarters; 9 modular buildings to support the Division headquarters expansion; and 3 modular buildings to support the training and instructional requirements resulting from increased units and new equipment training/fielding. Additionally, \$75.7M was received late in FY05 to start the Combat Aviation Brigade (CAB) projects at Wheeler Sack Army Air Field (WSAAF). These projects will allow for movement of the CAB to the WSAAF in FY07. Fort Drum submitted a request for an additional \$36.3M in BASOPS in FY06 to support increased demands on services and support attributed to transformation.

ECONOMIC FORECAST...

We forecast the economic impact of Fort Drum will continue to play an increasingly significant role in the North Country economy. The increased growth in Soldiers, spouses and military children stationed at Fort Drum, many of whom live in the surrounding communities, will be the driving force to surged economic development in the tri-county area. We anticipate growth in impact aid paid to schools, employment opportunities with the government, with government contractors and with many new businesses which have begun to open.

Transformation has had and will continue to have a positive affect on the installation and our North Country neighbors.



This booklet was prepared by the Plans, Analysis and Integration Office, Fort Drum, NY 13602-5015

