

Fort Drum Economic Impact Statement



Fiscal Year 2010
October 1, 2009 – September 30, 2010

Fort Drum United States Army Garrison

Commanding General
MG James L. Terry

Garrison Commander
COL Noel T. Nicolle

Deputy to the Garrison Commander
Mrs. Judith L. Gentner

Garrison Command Sergeant Major
CSM John F. McNeirney

COMMUNITY IMPACT

Fort Drum is a prominent fiber in the fabric of the Northern New York community. The installation provides employment for more than 4,000 area residents and millions of dollars in trade for local businesses. Soldiers and their Family members receive medical care from local health care providers and enroll in local schools and colleges. Staunch community support by way of programs such as Project Strong Communities and Operation Yellow Ribbon further connect our military and civilian communities. The resulting economic and social impact benefits not only Northern New York, but also New York State as a whole.

EMPLOYMENT AND PAYROLL: \$1,210,237,040

Personnel data provided by the Plans, Analysis and Integration Office
Military pay data provided by the Defense Military Pay Office, Fort Drum
Retiree Data extracted from DoD Office of the Actuary Website (<http://actuary.defense.gov/>)

Fort Drum is the largest employer in Northern New York. In FY10, Fort Drum employed 19,447 Soldiers and 4,826 civilians. Military and civilian payrolls (includes tenants and contractors) totaled \$973,775,901 and \$193,129,138 respectively.

This year's civilian payroll increase reflects the addition of civilian pay funded by U.S. Army Forces Command (FORSCOM) for Family Readiness Support Assistants (FRSAs), Safety, Rear-Detachment, Wounded Warrior Support Center (WWSC), Mission Support Element (MSE), etc. It also reflects our continuing endeavor to capture additional payroll data for contractors that work for tenant agencies on the installation.

Military pay includes basic pay and allowances, special pay, incentive pay and bonus pay for all Soldiers assigned to the Fort Drum area. **Basic pay and allowances** may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA), and Temporary Lodging Expense (TLE). **Special pay** may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire or Imminent Danger Pay, and Diving Duty Pay. **Incentive pay** may include items such as Aviation Career Incentive Pay, Flight Pay - Crew and Non-Crew member, Parachute Pay, and Demolition Duty. **Bonus pay** may include items such as Enlistment and Reenlistment Bonus.

| Personnel Category | # Employees End of Month Sep 10 |
|---|------------------------------------|
| Military (Includes 10 th Mountain Division and tenant activities) | 19,447 |
| Civilian (Includes tenants and contractor employees) | 4,826 |
| Total: | 24,273 |

According to the DoD Office of the Actuary May 2010 Statistical Report on the Military Retirement System, we also have 2,262 retirees from all branches of service living within the 136XX zip code who are paid a total of \$3,611,000 a month (\$43,332,000 a year), which also flows into our local economy.

PRIVATIZED HOUSING: \$85,828,242

Data provided by Public Works, Housing

Fort Drum Mountain Community Homes (FDMCH), LLC, is the Residential Communities Initiative (RCI) project on Fort Drum. A partnership between Actus Lend Lease and the Army, it was created to improve retention and Soldier readiness through the development of world-class, high-quality residential communities for military Families. The fifty-year partnership commenced in 2005 and involves the renovation of 2,270 Legacy homes and the construction of 1,399 new ENERGY STAR certified three, four and five bedroom homes. In addition, the master-planned development includes construction of four state-of-the-art community centers featuring fitness centers, meeting spaces, indoor playgrounds and outside amenities including splash parks, skate parks, pitch n’ putt greens, and playgrounds as well as a canine-friendly, leash-free “Bark Park.” Destination playgrounds are located throughout each community and an expansive trail network connects the neighborhoods with other Fort Drum amenities.

The Timbers Lodge, a state-of-the-art clubhouse completed in June 2010 and designed for the single and unaccompanied Soldiers that reside in the Timbers apartment complex, represents the sense of community that Fort Drum Mountain Community Homes and Actus Lend Lease set out to create. The impressive facility houses a billiards table, high-tech audio/visual equipment, theater room equipped with cable and satellite, as well as a full-size kitchen and great room where Soldiers can relax. Also, as home to the leasing office, there are meeting rooms available both to staff and residents alike.

Fort Drum Mountain Community Homes, LLC, is creating premier living for today's military Families.

FDMCH - RCI Dollars:

| | |
|---|---------------------|
| FDMCH - RCI Dollars: Executed Contracts | \$74,672,916 |
| Payroll | \$5,645,047 |
| Material | \$1,017,720 |
| JCIDA Payments | \$1,521,746 |
| Subcontract Services | \$2,970,813 |
| Total | \$85,828,242 |



DOMESTIC LEASES: \$1,189,280

Data provided by Public Works, Housing

The Army added the Domestic Lease Program to the Fort Drum housing portfolio in 2005. The program provides Family housing to satisfy a temporary housing need (where the local economy cannot currently provide sufficient adequate housing). The leasing program, authorized by 10 USC 2828, provides for the payment of rent, operating, and maintenance costs of privately-owned houses assigned to military Families as government quarters. The program also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract. The size of this program varies based on need, with a high of over 200 leases to a current level of about 70 leases. The current need is rental units with at least three bedrooms to accommodate the larger Junior Enlisted Soldiers' Families. Fort Drum spent \$1,189,280 on domestic leases in FY10.



ARMY COMMUNITY HOUSING: \$1,807,091

Data provided by Public Works, Housing

In the late 1980s the Army entered into leases with private developers (under Section 801 of the Military Construction Authorization Act of 1984) to provide 2,000 housing units to Soldiers and their Families in 10 North Country communities in the tri-county (Jefferson, Lewis and St. Lawrence) area. The lease on the last neighborhood, LeRay Heights (Jefferson County) with 300 units expired on 30 September 2010. This property, like the others before it, reverted to market rentals that Soldiers may continue to rent privately. Fort Drum spent \$1,807,091 on Army Community Housing in LeRay Heights in FY10.

CONTRACTING IMPACT IN TRI-COUNTY AREA: \$154,926,813

Mission & Installation Contracting Command Awarded Contracts: \$37,340,650

Data provided by Mission & Installation Contracting Command (MICC)



Fort Drum is a major customer for construction companies and suppliers of goods and services in northern New York State. In FY10, the Mission & Installation Contracting Command, Fort Drum, awarded 470 construction contracts worth \$45,330,575. Companies located in the tri-county area received 250 of those contracts worth \$13,820,808. Fort Drum also awarded 637 service contracts worth \$25,050,584 and 801 supply contracts worth \$32,977,699. Of those, businesses in the tri-county area received 264 service contracts worth \$12,998,647, and 41 supply contracts worth \$908,001.

Government Purchase Card holders used their cards to purchase \$16,654,843 worth of supplies and services this fiscal year. Purchases on the Government Purchase Card are limited to transactions under \$3,000 each, yet the economic impact of these 23,460 purchase card actions directly affected local businesses with 14,142 of the actions worth \$9,613,194 going to tri-county businesses.

| Contracts & Purchase Card Transactions | Total Dollars | Tri-County Dollars | % of Total Contracted \$ Staying in Tri-County Area |
|---|----------------------|---------------------------|--|
| Construction | \$45,330,575 | \$13,820,808 | 30.49% |
| Service Actions | \$25,050,584 | \$12,998,647 | 51.89% |
| Supply Actions | \$32,977,699 | \$908,001 | 2.75% |
| Total | \$103,358,858 | \$27,727,456 | 26.83% |
| Government Purchase Card Actions | \$16,654,843 | \$9,613,194 | 57.72% |
| Total | \$120,013,701 | \$37,340,650 | 31.11% |

| Top Ten Tri-County Contractors (in terms of Dollars Contracted) | |
|--|------------------------|
| Name | Contract Amount |
| Cadence Contract Services, LLC | \$13,075,617 |
| Jefferson Rehabilitation Center | \$8,263,363 |
| Guilfoyle Ambulance Service, Inc | \$1,498,826 |
| North Operations and Maintenance, Inc | \$923,826 |
| RRB, Inc | \$551,780 |
| Land Pro, Inc | \$459,887 |
| Hi-Lite Markings, Inc | \$437,927 |
| Ferrellgas, LP | \$422,731 |
| Black Horse Group, LLC | \$238,964 |
| Divita Enterprises, Inc | \$222,600 |

ARMY CORPS OF ENGINEERS CONTRACTS: \$63,780,212

Data provided by Fort Drum Program Office of the Army Corps of Engineers, New York District



**US Army Corps
of Engineers®**

The US Army Corps of Engineers awarded construction contracts totaling \$63,780,212 (includes contractor pay) for work at Fort Drum. The Corps of Engineers has many guidelines when awarding construction contracts. One of the guidelines is to use the HUBZONE Program. The tri-county area is a HUBZONE. The HUBZONE Empowerment Contracting Program provides federal contracting opportunities for qualified small businesses located in distressed areas. Fostering the growth of these federal contractors as viable businesses, for the long term, helps to empower communities, create jobs, and attract private investment.

CONTRACTS CENTRALLY FUNDED OR AWARDED BY OTHER AGENCIES: \$50,648,523

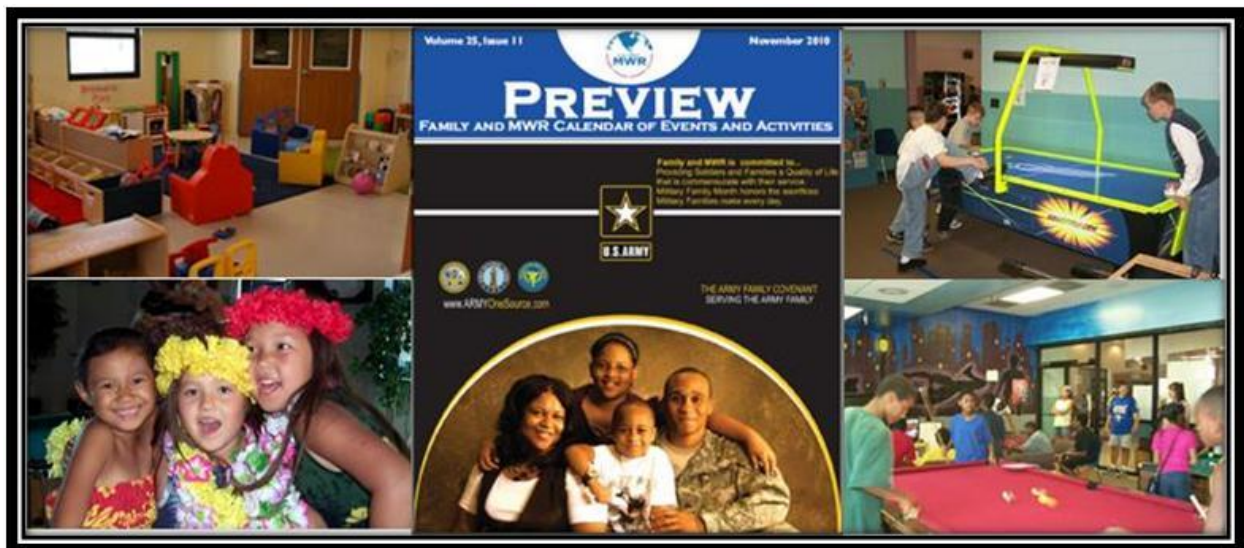
Data provided by individual organizations

Contracts for supplies, services, maintenance and labor to support installation operations are also executed by external agencies, or are centrally funded by higher headquarters. These type contracts are not processed by the Mission & Installation Contracting Command (MICC) at Fort Drum. Examples include the Access Control Points, radio maintenance, E911 maintenance, confinement services, and supply and services contracts let by the USO. We estimate these types of contracts totaled at least \$50,648,523 in FY10. The Access Control Points contract expired in September 2010 and the Directorate of Emergency Services Physical Security Section assumed the mission, hiring and training 81 Department of the Army Security Guards, who now staff the Access Control Points.

NON-APPROPRIATED FUND CONTRACTS: \$3,157,428

Data provided by Directorate of Family and Morale, Welfare and Recreation

Non-appropriated Fund (NAF) activities spent \$3,157,428 locally in FY10 for a myriad of products and services such as self-help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, package delivery services and sports officials.



MEDDAC SERVICES: \$26,746,114

Data provided by MEDDAC



The United States Army Medical Department Activity (USA MEDDAC) provides a comprehensive managed care program to Soldiers and their Families.

The MEDDAC is comprised of many different sections located in various buildings throughout Fort Drum. Connor Troop Medical Clinic provides primary medical care for active duty Soldiers. Primary Care and Specialty Care are available at the Guthrie Ambulatory Health Care Clinic for Family members, retirees, and a small number of active duty beneficiaries. In-house specialties include Family Medicine and Pediatrics, Dermatology, Podiatry, Orthopedics, Physical Therapy, Chiropractic Care, Occupational Therapy, and Immunizations. The off-post MEDDAC clinic in Watertown offers Obstetrics and Gynecology care to Soldiers and their Families. The Behavioral Health Department on South Post includes Community Mental Health Services, Social Work Services, and the Army Substance Abuse Program.

On a daily basis, the MEDDAC typically fills 1,346 prescriptions, takes 163 x-rays, processes 757 lab specimens, and has 1,263 clinic visits. The MEDDAC's staff of approximately 645 military, civilian, and contract personnel work together to support the organization's mission. Health care delivery at Fort Drum is unique in that, although we are a MEDDAC supporting a light infantry division, we have no inpatient capabilities. Local civilian facilities, such as Samaritan Medical Center in Watertown and Carthage Area Hospital, provide most of our inpatient needs.

TRICARE is the Department of Defense managed health care program for active duty military and their Families, retirees and their Families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities. Through the dedication of civilian and military personnel, and coordinated care facilitated by TRICARE partners, the MEDDAC stands ready to provide quality health care to active and retired Soldiers, their Families, and the military community.

The total dollar amount expended in FY10 by the MEDDAC to include supplies, equipment and contracts was \$26,746,114. The MEDDAC's civilian payroll for FY10 was \$33,884,647 and is included in the civilian payroll total for Fort Drum.

Soldiers and Families assigned to the 10th Mountain Division (Light Infantry) and Fort Drum are directly benefitting from several current and planned construction projects. The MEDDAC has received more than \$80 million for health facility improvements over the next three years. Included are the Guthrie Clinic addition and alterations project and a now-completed administration building and barracks facility for the 3rd Battalion, 85th Infantry Warrior Transition Unit (WTU). In addition, construction has started on an additional barracks wing and a Soldier Family Assistance Center (SFAC). In support of the WTU, two pre-engineered buildings have been constructed providing additional physical therapy and medical treatment for the WTU Soldiers. In FY12, construction will begin on the Soldier Family Care Clinic, located near the airfield, and the dental clinic addition.

DENTAL SERVICES: \$4,894,600

Data provided by DENTAC



The United States Army Dental Activity (USA DENTAC) is comprised of three dental clinics and is staffed with 118 dedicated officers, enlisted Soldiers, Department of Defense civilians, contract personnel, and volunteers who provide comprehensive dental care to authorized beneficiaries. Marshall Dental Clinic, a 38-chair facility, is scheduled for a \$4.5 million renovation project in 2012. Stone Dental Clinic, which opened its doors in October 2009 and was officially memorialized in February 2010, is already projected to undergo a facility expansion in 2012 that will provide an additional 10 to 12 chairs to care for Soldiers. Funding expenditures for these projects are tracked through other directorates.

Dental care for military beneficiaries is provided at Marshall Dental Clinic, Stone Dental Clinic, and Clark Hall Dental Clinic. On an average monthly basis, the DENTAC seats over 4,250 patients and performs over 16,750 dental procedures.

Dental care for 3,438 active duty Soldiers was out-sourced to the local civilian provider network in 2010 utilizing the Oral Health Initiative.

Family members utilize United Concordia Companies, Incorporated (UCCI), which is the TRICARE Dental Insurance Contractor. UCCI has an extensive provider network in the North Country. Retired military beneficiaries can enroll in the Delta Dental Plan for Retirees which also has a provider network in the surrounding communities. Although not tracked by the DENTAC, the local economy receives a significant amount of pay (millions) for services provided to Family members and retirees who use UCCI and Delta Dental.

In 2010, the DENTAC spent \$2,744,600 for dental supplies, equipment, and contractors' salaries. An estimated \$2,150,000 was paid to local civilian dental practices for services provided for our Soldiers. The DENTAC's civilian payroll for FY10 was \$2,891,000 and is included in the civilian payroll total for Fort Drum.



Stone Dental Clinic and DENTAC HQ



Marshall Dental Clinic

VETERINARY SERVICES: \$2,084

Data provided by Veterinary Services



The United States Army Veterinary Command (USA VETCOM) provides military veterinary services in support of United States Army Medical Command (USA MEDCOM) and Department of Defense (DoD) missions in their areas of responsibility. The responsibilities of VETCOM include food safety, security and quality assurance, care of government-owned animals, and animal disease prevention and control.

Veterinary food inspection personnel inspect foods that are procured, transported, stored, and issued for human consumption by the Department of Defense. They also assist in the prevention and control of food borne diseases and identify unsanitary conditions in food storage facilities and Commissary stores, and inspect commercial food establishments in the northeast region including New York State, Vermont, New Hampshire, and Canada. Veterinary Service personnel also support the Global War on Terror by monitoring food security.

Veterinary animal care personnel perform a variety of duties. The highest priority is managing the medical care and deployable readiness of our military working dogs. These dogs are essential for patrolling and providing drug and explosive ordnance detection.

Animal care personnel also support the control and environmental monitoring of diseases transmitted from animals to humans such as rabies, ringworm, Avian Influenza virus and Lyme disease by providing client education, routine immunizations, and health care to the privately-owned animals of Soldiers.

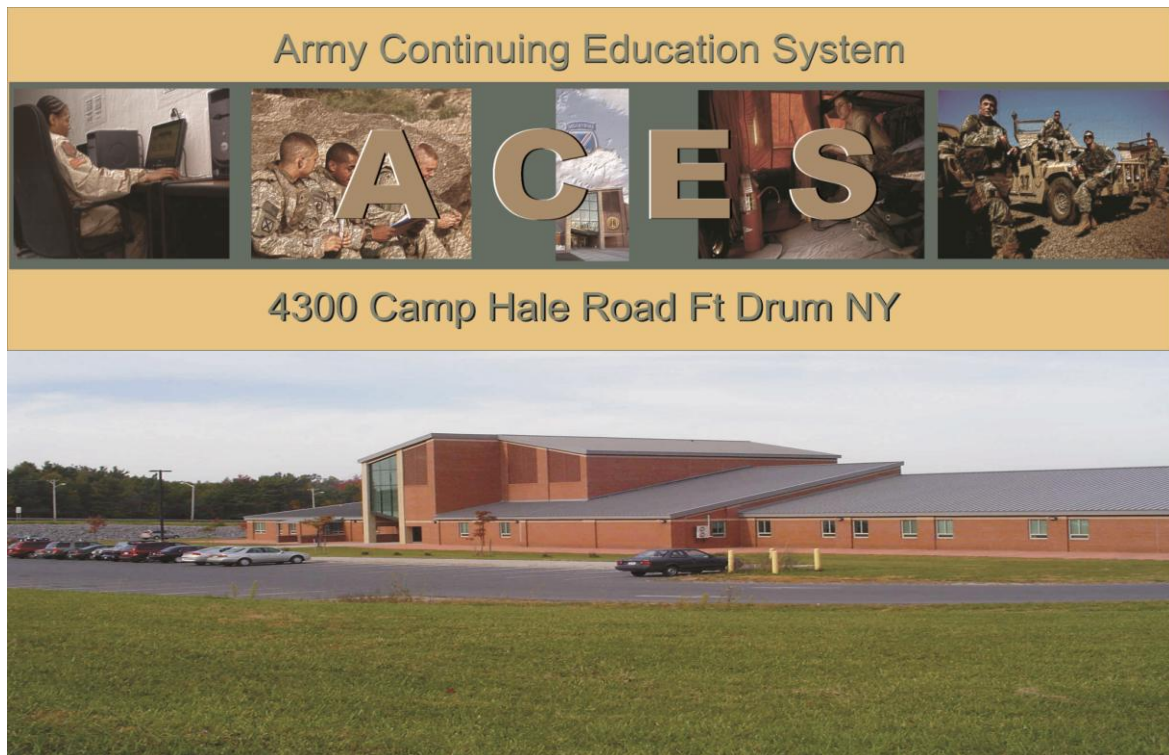
Veterinary Services regionalized to the district level in Washington, DC, in order to expedite equipment orders and have more control of fund spending, consequently spending in the North Country has decreased over the past few years. In FY10, Veterinary Services at Fort Drum spent \$2,084 for normal operating expenditures such as care and products for our military working dogs at four different veterinary clinics in the area: Countryside Veterinary Clinic, Carthage; Countryside Veterinary Clinic, Lowville; Limerick Veterinary Clinic, Dexter; and the Veterinary Medical Center, Syracuse.



TUITION ASSISTANCE & CONTRACTED EDUCATION: \$706,000

Data provided by the Directorate of Human Resources

In FY10, Fort Drum authorized \$529,000 in Army Tuition Assistance for 565 active duty Soldiers to attend local college partners. This program assists the Soldiers by paying up to 100% of a college's tuition within established caps through the GoArmyEd program.



GoArmyEd, the Army's virtual education system, continued to mature in 2010, with active Soldier enrollments topping 390,700 Army-wide. This online portal allows Soldiers to obtain tuition assistance for both traditional residential and online courses, allows College Partners to create and update dynamic degree plans, and post grades transparently to the Soldier. GoArmyEd supports over 400 partner schools with up-front tuition assistance, program counseling, enrollment, and payment functions. In the next year, GoArmyEd will expand its services to Soldiers in the Army Reserve.



A total of \$177,000 was committed to the first year of an Army-wide contract for education support during the fiscal year to pay for multipurpose learning facility support, advertising for programs, test examiners, instructors, counselors, and counselor support for the Education Center.

FEDERAL IMPACT AID: \$17,919,524

Data provided by individual school districts.

Overview of Federal Impact Aid from US Department of Education Web Page (<http://www2.ed.gov/about/offices/list/oese/impactaid/whatisia.html>)

Many local school districts across the United States include, within their boundaries, parcels of land that are owned by the federal government or that have been removed from the local tax rolls by the federal government, including Indian lands. These school districts face special challenges - they must provide a quality education to the children living on the Indian and other federal lands and meet the requirements of the No Child Left Behind Act, while sometimes operating with less local revenue than is available to other school districts because the federal property is exempt from local property taxes.

Since 1950, Congress has provided financial assistance to these local school districts through the Impact Aid Program. Impact Aid was designed to assist local school districts that have lost property tax revenue due to the presence of tax-exempt federal property, or that have experienced increased expenditures due to the enrollment of federally connected children, including children living on Indian lands. The Impact Aid law (now Title VIII of the Elementary and Secondary Education Act of 1965 (ESEA)) provides assistance to local school districts with concentrations of children residing on Indian lands, military bases, low-rent housing properties, or other federal properties and, to a lesser extent, concentrations of children who have parents in the uniformed services or employed on eligible federal properties who do not live on federal property.

The Impact Aid law (now Title VIII of the Elementary and Secondary Education Act of 1965) has been amended numerous times since its inception in 1950. The program continues, however, to support local school districts with concentrations of children who reside on Indian lands, military bases, low-rent housing properties, and other federal properties, or who have parents in the uniformed services or employed on eligible federal properties. The law refers to local school districts as local educational agencies, or LEAs.

How do school districts use Impact Aid?

Most Impact Aid funds, except for the additional payments for children with disabilities and construction payments, are considered general aid to the recipient school districts; these districts may use the funds in whatever manner they choose in accordance with their local and state requirements. Most recipients use these funds for current expenditures, but recipients may use the funds for other purposes such as capital expenditures. Some Impact Aid funds must be used for specific purposes. All payments are distributed by wire transfer directly to the bank accounts of school districts.

School districts use Impact Aid for a wide variety of expenses, including the salaries of teachers and teacher aides; purchasing textbooks, computers, and other equipment; after-school programs and remedial tutoring; advanced placement classes; and special enrichment programs. Payments for Children with Disabilities must be used for the extra costs of educating these children.

School districts in the tri-county area provided their federal aid data as reported on ST-3, Schedule A-3, General Fund Revenues, for the year ending June 30, 2009, under the following account codes as applicable:

- A4107 Federally Affected Areas Operating Aid (Line 95)
- A4108 Federally Affected Areas - Students with Disabilities (Line 96)
- A4289 Department of Defense Supplemental Impact Aid (Line 99)

ARMY COMPATIBLE USE BUFFER PROGRAM: \$1,111,583

Data provided by Plans, Analysis & Integration Office, Community Planner



Army Compatible Use Buffer (ACUB) Program. Using the ACUB Program, Fort Drum officials helped secure three parcels under easement totaling 717 acres that create a buffer on land bordering the installation which will sustain natural habitats and protect the installation's accessibility, capability and capacity for Soldier training and testing while supporting the Army's sustainability triple bottom line of: Mission, Community and Environment + Economic Benefit. Since inception of the ACUB Program at Fort Drum in 2008, the installation has received \$5.4

million in DoD and Army funds to facilitate payments for these important conservation easements. In FY10, Fort Drum, via the ACUB Program, contributed \$1,111,583 toward the purchase of easements or properties; monies we believe ultimately go into the local economy.

Overview of Army Compatible Use Buffers from US Army Environmental Command Web Page (<http://aec.army.mil/usaec/acub>)

Army Compatible Use Buffers (ACUBs) support the Army's mission to fight and win the Nation's wars. Winning wars requires a trained and ready force. Trained and ready Soldiers require land for maneuvers, live fire, testing and other operations. ACUBs establish buffer areas around Army installations to limit effects of encroachment and maximize land inside the installation that can be used to support the installation's mission.

ACUBs support the Army's responsibility as a federal agency to comply with all environmental regulations, including endangered species habitat protection. By working in partnership with conservation organizations, ACUBs can coordinate habitat conservation planning at the ecosystem level to ensure that greater benefits are realized towards species and habitat recovery. ACUBs also support local and regional planning and sustainability efforts by emphasizing partnerships with state and local governments and private conservation organizations to work towards common objectives and leveraging public and private funds towards those common goals.

Conservation organizations are becoming the military's most effective neighbors by collaborating to protect land adjacent to military installations.

Need for ACUB Program

The United States originally established military installations in rural areas far from population centers. As the Nation's population has grown, urban sprawl now abuts many installations. Noise, dust, and smoke from weapons, vehicles, and aircraft prompt citizen complaints about military training. Commanders frequently are required to choose between being good neighbors and meeting training and testing requirements. Noise concerns, the presence of cultural and historic resources, and the distribution of endangered species can result in training restrictions affecting military readiness. This is referred to as encroachment.

Encroachment is defined as urban development surrounding military installations that affects the ability of the military to train realistically. More than 40 percent of installations report encroachment issues.

ACUB Partners

The Army's ACUB partnerships include over 30 local and national conservation groups, state and county governments, and other federal agencies, providing more than \$115M in contributions to the ACUB program. Together with our ACUB partners, the Army is permanently preserving over 83,000 acres of buffer lands around Army installations - helping to "sustain the mission, secure the future."

COMBINED FEDERAL CAMPAIGN: \$12,649

Data provided by DFMWR, Army Community Service, Financial Readiness Program Manager

Fort Drum Soldiers and civilians can contribute to local charitable organizations through the Combined Federal Campaign (CFC). In FY10, the Fort Drum community pledged \$211,707 to the CFC, \$12,649 of which was returned to charitable organizations in the North Country.

CFC mission from US Office of Personnel Management Web Page (<http://www.opm.gov/cfc/index.asp>)



The mission of the CFC is to promote and support philanthropy through a program that is employee-focused, cost-efficient, and effective in providing all federal employees the opportunity to improve the quality of life for all.

CFC is the world's largest and most successful annual workplace charity campaign, with more than 300 CFC campaigns throughout the country and internationally to help raise millions of dollars each year. Pledges made by federal civilian, postal and military donors during the campaign season support eligible non-profit organizations that provide health and human service benefits throughout the world.

CFC Charities are organizations with status as tax-exempt charities as determined by the Internal Revenue Service under 501(c)(3) of Title 26 of the United States Code that provide health and human services and that are determined to be eligible for participation in the CFC. Organizations may apply and be listed in the CFC brochure as either a local, national or an international unaffiliated organization or as a member of a local, national or international federation.



PARTNERS WITH THE COMMUNITY:

Fort Drum continues to enjoy excellent relationships with our surrounding communities that benefit the installation and our North County neighbors. Highlights of this year's partnering opportunities follow:

The 3-85 Warrior Transition Unit (WTU) has enjoyed another year of outstanding support from the local community. Wounded Warriors from the unit have participated in many local events in the area.



Soldiers who are involved in the unit's adaptive sports program have participated in numerous cycling events in Chaumont, Sackets Harbor, Lewis County and Watertown.

Local fishing charters have provided numerous opportunities for Wounded Warriors to fish on Lake Ontario. The Douglaston Salmon Run, in conjunction with the Project Healing Waters Fly Fishing Program, has developed a fishing and fly tying program for Wounded Warriors. The program is part of a nationwide project designed to help rehabilitate disabled active duty military personnel and veterans through fly fishing and fly tying activities.

The unit has also supported the local Boy Scout Longhouse Council by having Wounded Warriors participate at the Sabattis Scout Reservation where they taught about service to country as well as camping and leadership skills.

In 2010 our Directorate of Emergency Services (DES), Fire Department responded to 38 calls for mutual aid to communities surrounding the installation. We estimate the value of these calls to be approximately \$4,379 worth of services. Mutual aid responses continue to rise due in part to the loss of volunteer services outside the gate.

A groundbreaking ceremony was conducted to mark the beginning of construction of the Fort Drum Connector Highway, which will link Interstate 81 to the installation's main gate. Environmental aspects of this project will include 200 acres of grassland preservation area to benefit numerous bird species; 157 acres of forest preservation area to provide habitat for the Indiana Bat, a federally-listed Endangered Species; and creation of eight acres of wetlands.



Four members of the Sackets Harbor Legion Riders rode their motorcycles to the Midwest to raise money for college scholarships for children of service members killed on active duty on or after September 11, 2001. The Sackets Harbor Chapter of Legion Riders, established in 2004, was the first in Jefferson County and one of the first five in the state.

Members of The Sunshine Quilters Guild made and then displayed 11 "quilts of valor" at the Stone Mills Old Farm and Home Days and Ninth Annual Fiber Festival in August before presenting them to Wounded Warriors.



Eighteen 3rd Brigade Special Troops Battalion (BSTB) Soldiers volunteered at the Adams Food Bank.

Fort Drum Federal and Military Police assisted New York State Police, Watertown, in conducting checks at local retail establishments to ensure compliance with laws that prohibit the sale of alcohol to persons under the age of 21.



Personnel from the Directorate of Public Works (DPW) Natural Resources Branch and the New York State Department of Environmental Conservation (NYSDEC) conducted a Canada goose roundup in the cantonment area in June. Fifty-five geese were captured, banded by the DEC, and then relocated to Matoon Marsh.



Soldiers from the 10th Combat Aviation Brigade (CAB) volunteered to organize and help run the Carthage Augustinian Academy's Walk-a-Thon, a fundraising event for the school.

Again this year, Fort Drum opened its doors to the public for Mountainfest on Division Hill. Daytime activities included military equipment displays, carnival games and a car show. Evening activities featured live music and fireworks.

Representatives from the Staff Judge Advocate's office participated in a Servicemembers Civil Relief Act workshop at SUNY Canton. The workshop was free and open to the public.



To help celebrate Flag Day, the 10th CAB landed two helicopters on the front lawn at the Calcium Primary School. Local fire and rescue organizations and the NYS Police K9 Unit did demonstrations.

Teenagers, businesspeople, Soldiers and the 20th Air Support Operations Squadron (ASOS) worked with contractors to build a house in Watertown as a part of the Thousand Islands Area Habitat for Humanity.



The town of Henderson took part in a program to teach 3rd Brigade Combat Team (BCT) Soldiers, responsible for small towns in Afghanistan, about passing local ordinances, running a court and setting up infrastructure.

On Memorial Day weekend, free admission was provided to veterans and active duty members to three North Country museums - the Antique Boat Museum in Clayton, the Frederic Remington Museum in Ogdensburg and the American Maple Museum in Croghan.



The New York BASS Chapter Federation (NYBCF) held their second annual Take A Soldier Fishing event on Oneida Lake. Eighty Soldiers participated, many of whom had recently returned from combat duty. A cookout style lunch was provided compliments of the NYBCF, NYBCF Juniors and Luck O' the Irish Guide Service.

Fort Drum is the largest contiguous tract of federal land in New York State that allows public access for outdoor recreation and is one of the largest in the northeastern United States. Approximately 69,000 acres (27,923 hectare) is open to the public for all allowable outdoor recreational activities. The Outdoor Recreation Permit Program, run by the Public Works Environmental Division, Natural Resources Branch, Fish and Wildlife Management Program issues approximately 3,000 permits annually. Approximately half of the permits are issued to Soldiers and their Families and the other half to the general public. The most common activities are deer hunting; small game hunting for ruffed grouse, woodcock, and snowshoe hare; and beaver trapping. There are seven lakes and ponds (506 acres/205 hectare) on the installation, all of which are commonly fished. The NYSDEC annually stocks approximately 4,000 trout in two ponds and two creeks to support a put-grow-and-take fishery. Historically, the program generates an average of \$35,000 a year which is used to improve wildlife habitat on the installation.



The DPW Natural Resources Branch sponsored the 14th Annual Fishing Derby at Remington Park. The fishing derby is held in conjunction with the NYSDEC free fishing days which started in 1991 to allow people the opportunity to try the great fishing New York State has to offer.



The Forest Management Program hosted the fourth annual Maple Days to teach the community about maple syrup production. Visitors could take a short tour of the sugar bush to see sap collection and watch as sap was boiled down into syrup in the sugar shack.



Officials from the Command Group, Fort Drum's DPW, representatives from the NYSDEC, Woodsy Owl, Smokey Bear, and children from the Chapel Drive Child Development Center participated in a tree planting ceremony to commemorate Arbor Day.



The Fort Drum Fire Department provided a fire prevention and safety trailer display for the silver anniversary open house at Old McDonald's Farm in Sackets Harbor. The weekend event raised funds for the Sackets Harbor Fire Department and honored a hometown hero who lost his life in the line of duty, Fort Drum Firefighter and Sackets Harbor Fire Department Assistant Chief Garrett Loomis.



This year's theme of the Watertown Armed Forces Day Parade was "Our Families in Service" to demonstrate community support for the military. The 10th Mountain Division Band and The Original Yanks performed at the State Office Building plaza after the parade. This event was sponsored by the Fort Drum Regional Liaison Organization (FDRLO), Northern New York Fort Drum Chapter of the Association of the United States Army (AUSA), United Services Organization (USO) Fort Drum, and Operation Yellow Ribbon.



Columbia College conferred 23 undergraduate and graduate degrees at the Fort Drum campus with a ceremony at the Commons. Columbia College, Fort Drum was established in 2006 to serve military and working adults on the installation and in the nearby surrounding communities.



The Fort Drum Rugby Club finished in second place in the 15th Annual Blue Ball Rugby Tournament on the Monti Physical Fitness Center sports fields. Twenty-six teams participated in the tournament this year, representing college men's and women's clubs from Plattsburgh to Buffalo.

The Fort Drum School Liaison Office (SLO) presented deployment sensitivity awareness training to 35 middle school faculty members at the South Jefferson Central School District. The SLO also hosted an educational liaison committee meeting at Lowville Academy and presented at the Thousand Islands

Central School District Board of Education meeting. These meetings provided the school board with updates on Fort Drum troop movement, housing opportunities for our military Families, and offered them specific resources to help market their school district.

Teams of 10th Mountain Division (Light Infantry) Soldiers and a couple of civilian restaurants participated in Fort Drum's Iron Chef competition sponsored by the Fort Drum Food Service Program. Four Fort Drum teams competed against one another, the Commons, and the Texas Roadhouse Restaurant.



This New York apple and caramel display at the Fort Drum Commissary was one of six winners in the New York Apple Association's annual display contest.

Actus Lend Lease won an Environmental Protection Agency award for continuing to build energy efficient homes on post. Fort Drum is the largest community in New York State to follow Energy Star guidelines. The homes, according to the guidelines, must have energy efficient light bulbs, appliances and windows, among other features.



Fort Drum Mountain Community Homes hosted the inaugural "Trash to Treasure" swap meet event in September. In addition to providing a service to Families, the event also incorporated several charitable aspects. Residents were able to donate canned goods in exchange for raffle tickets for prizes ranging from bathroom organizers to an iPod. All canned goods collected at the event were donated to the Salvation Army food pantry. All items not claimed by the end of the event were donated by participants and Mountain

Community Homes to the Fort Drum Thrift Shop. In total, twenty 33-gallon bags, six 10-gallon tote boxes and 4 large boxes of goods were donated. In addition, the Actus Community Fund (the charitable branch of Mountain Community Homes' parent company, Lend Lease) donated an additional \$500 to help assist the efforts of the Thrift Shop.



Fort Drum Mountain Community Homes partnered with Pine Camp Contracting to recycle used carpet and carpet padding. One hundred percent of the carpet removed from on-post homes is transported to a Waste-to-Energy facility in New Jersey where it is burned in place of oil to generate energy. Since October of 2009, Pine Camp has diverted nearly a quarter million pounds of carpet from landfills through recycling efforts. In October of 2010, Pine Camp began accepting carpet padding for recycling as well. Mountain Community Homes has provided Pine Camp with 25,000 pounds of

pad to be recycled to date. As a company that takes strides towards environmental sustainability, Mountain Community Homes is tremendously proud of partnering with a company that shares this commitment.

Local journalists were given the opportunity to fly in a Chinook helicopter with members of the 3rd Battalion 10th CAB as they practiced sling loading skills in preparation to deploy to Afghanistan.

The Small Business Development Center at Jefferson Community College hosted a Selling to the Government and Matchmaking Workshop. This event afforded local businesses the opportunity to make contacts with government agencies and large businesses with state and federal contracts.

Along with representatives from organizations such as the YMCA, Carthage Area Hospital, North Country Children's Clinic and Community Action Planning Council, Fort Drum's Outreach Educators participated in the first Jefferson Community College Spring Community Resources Fair to share information with the public on ways to have fun outdoors for less.

The Corporate Headquarters of Rent-A-Center made a large donation to Soldier Family Assistance Centers (SFACs) throughout the Army, resulting in \$17,500 worth of furniture for our SFAC at Fort Drum.



Fort Drum - Watertown Composite Squadron, NY406, of the Civil Air Patrol (CAP) meets and trains at both the Watertown International Airport and on Fort Drum. The New York Civil Air Patrol chartered the Fort Drum - Watertown squadron to accommodate the needs of a group of parents who had been taking their children to Fulton for meetings. This cadet program is open to girls and boys ages 12 to 20. Adult volunteers are also welcome. The cadet program focuses on leadership, physical fitness, drill and ceremonies, and aerospace education. Adults and cadets receive search and rescue training and are able to participate in training exercises. Adult members conduct real world disaster relief support and search and rescue missions when called up by the Air Force or CAP National Headquarters.



Thirteen troops from the Boy Scouts' Long House Council of Northern New York and three troops of Girl Scouts participated in this year's Klondike Competition at the Boy Scout Troop 26 site on Fort Drum. The Klondike Competition (aka Klondike Derby) is an annual event held by scouts during the winter months based on the heritage of the Klondike Gold Rush.

The Army Career and Alumni Program (ACAP) hosted a Career Fair with over 300 persons in attendance. Representatives from more than 70 employers, schools and service organizations were at the Commons to provide information to transitioning Soldiers and their Families about job opportunities in the civilian sector.

Soldiers from the 1st BCT, 10th Brigade Support Battalion (BSB) headquarters began a "Loose Change" scholarship fund as a way to give back to the community. Loose change collected will go toward a college scholarship for a senior at Indian River High School.



Three bands - Bone Jar from Ithaca; Crows Cage from Syracuse; and Dropclutch from Binghamton - performed a free concert for 2nd BCT Soldiers before they deployed.

For a professional development and teambuilding project as well as a community service project, officers from the 1st BCT painted, washed windows, cut down trees, cleared brush, and organized thrift store items at the Watertown Urban Mission.

American Legions in Jefferson County assembled and distributed 6,400 "welcome back" kits full of personal hygiene products and cleaning supplies that Soldiers may need during their first 24 hours back on post after a deployment.



In 2010 the USO, Fort Drum, provided over \$500,000 worth of goodness to the Troops and their Families through programs like Operation USO Care Packages, United Through Reading, Operation Enduring Care, Pros vs. GI Joes, and the USO Fort Drum community center, all at no cost to Fort Drum, Soldiers, or Family members. Special events included a huge (\$20K) dance, karaoke, & comedians party enjoyed by more than 2,000 Soldiers and Family members in January, a USO Birthday Bash in February that honored Mary Parry's 69 years

of service to the USO, a (\$30K) Wounded Warriors Operation Enduring Care trip to NYC in June to play Xbox Live with players from the New York Giants and the reigning Miss USA, Rima Fakhri, a USO Fort Drum - WPBS Pizza Palooza and Military Family Appreciation Carnival in July, and a USO Fort Drum - FCS of NNY Touch-a-Truck event in August. The USO, Fort Drum, is a private, congressionally

chartered, 501(c)(3), nonprofit organization, and not part of the US government. The USO, Fort Drum, relies on volunteerism and donations from individuals, organizations and corporations to support its programs and services, entertainment, and our “touch of home” community center.



In the Fall of 2009, the NYS Department of Health made available a grant opportunity to provide funding on a regional basis to help primary care physicians adopt electronic medical records and connect those primary care physicians with the five hospitals in the Fort Drum region, creating a health information exchange to

improve the quality and coordination of health care for the people who live in the Fort Drum region. The FDRHPO served as the lead applicant and applied for funding on behalf of the five hospitals and the 94 physicians who chose to participate. The FDRHPO North Country Health Information Project was the only successful application in the Central Region of NY between the Pennsylvania border to the south and the Canadian border to the north.



The Fort Drum Regional Health Planning Organization (FDRHPO) was the lead organization for the North Country Telemedicine Project infrastructure build-out completed this year. This project enables Fort Drum region hospitals and health care facilities to exchange information through fiber-optic cables with tertiary facilities in Utica and Syracuse. The North Country Telemedicine Project utilizes Development Authority of the North Country (DANC) fiber-optic cable network.

The planning process for a county-wide EMS cooperative continues to move forward. FDRHPO is working with Jefferson County EMS providers, Fort Drum Emergency Services, hospital emergency departments, hospitals, municipalities, physicians, Jefferson County Public Health Services, Jefferson County Emergency Services, and community organizations to develop a plan that would align fragmented and unsustainable pre-hospital emergency medical care resources under a single high-functioning county-wide cooperative system that mutually benefits all.



The Regional Recruitment Project, a partnership between FDRHPO, Northern Area Health Education Center, Jefferson County Board of Legislatures, and Northern New York Community Foundation has entered the second year of a three year project. This program facilitated the process of expanding healthcare educational programs to the Fort Drum region. FDRHPO were partners with Jefferson Community College on a \$2 million Department of Labor grant, which has added a weekend nursing program with the first 12 students admitted in January 2010, established a Program Mentor position for RN students, created local pathways for bachelors & master's level health professions, provided several scholarships to bachelor and master level students to become Nurse Faculty, and provided financial support for the Higher Education Center.

The Community Mental Health Education Program, which is sponsored by FDRHPO, Jefferson County Community Services and Cornell Cooperative Extension, held several training sessions designed to educate the mental health system in the Fort Drum region on military mental health needs. A Children's Mental Health Training session explained how to identify children with mental health concerns, the treatment options available and local support accessible in the North Country. A Co-Occurring Disorders

conference explained treating mental illness and substance addiction in a single setting. A training session was offered on navigating the mental hygiene network in the Fort Drum Region. Another training topic was managing post-combat Soldiers in an emergency setting. The Combat Soldiers' Perspective training provided community mental health providers with pertinent information so they can better serve and meet the needs of the spouses and Family members of combat Soldiers. In January 2010, the first of 10 monthly seminars was offered to 14 mental health providers on topics that will build capacity for leadership in behavioral and mental health fields. FDRHPO's Healthcare Efficiency and Affordability Law - New York Phase 10 (HEAL-NY 10) hosted Electronic Medical Record demonstrations and selection assistance to the community providers during August 2010.



The DENTAC hosted the first International Continuing Education Day in February at the Commons. The event brought together dental professionals from around the area to sharpen dental skills and to share some of the latest information in the field. Nearly 100 dentists, hygienists and dental assistants attended, to include dentists from the Canadian army and dentists from Veterans Affairs in Syracuse.

For up-to-the-minute news on Fort Drum, make sure to bookmark www.drum.army.mil in your Internet browser. Via our website, everyone has access to our weekly post newspaper, *The Mountaineer*, and our broadcast updates from our post television station, DrumTV (Channel 13). Press releases and a host of other useful information are also on Fort Drum's official website. Fort Drum Family and Morale, Welfare and Recreation (search "Fort Drum FMWR") is your go-to location on Facebook, and we're on Twitter too (search "10thMountainDiv")!



CONCLUSION: \$1,505,857,420 IN FY10 --- \$15,270,200,204 FY88 TO DATE

The total economic impact of a military installation on a geographic area is difficult to calculate. For the purpose of this report, outflow of military expenditures from the tri-county area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum highlights the post's importance to Northern New York and New York State's economic well-being. The continuing impact of Fort Drum's spending on the community is substantial and totaled over \$1,505,857,420 in FY10. Total spending from FY88 to date exceeds \$15,270,200,204.

| FY10 SPENDING BY CATEGORY | |
|--|------------------------|
| Payrolls (Military, Civilian, Contractor, Retiree) | \$1,210,237,040 |
| Medical/Dental Supplies & Services | \$31,640,714 |
| Veterinary Supplies & Services | \$2,084 |
| Army Community Housing | \$1,807,091 |
| Domestic Leases | \$1,189,280 |
| FDMCH Local Dollars Expended | \$85,828,242 |
| Contracts Awarded by MICC, Fort Drum | \$37,340,650 |
| Contracts Awarded by COE | \$63,780,212 |
| Contracts Centrally Funded/Awarded by Others | \$50,648,523 |
| NAF Local Purchases | \$3,157,428 |
| Federal Impact Aid | \$17,919,524 |
| Education (Tuition Assistance/Contracts) | \$706,000 |
| PX/Commissary Equip Service & Maintenance | \$476,400 |
| Combined Federal Campaign Local Contributions | \$12,649 |
| Army Compatible Use Buffer (ACUB) Dollars | \$1,111,583 |
| TOTAL | \$1,505,857,420 |

| CUMULATIVE INVESTMENT FY88 TO DATE | |
|---|-------------------------|
| Fiscal Year | Amount |
| 1988 | \$271,715,512 |
| 1989 | \$332,094,861 |
| 1990 | \$317,301,075 |
| 1991 | \$371,844,455 |
| 1992 | \$365,671,927 |
| 1993 | \$383,470,275 |
| 1994 | \$377,435,633 |
| 1995 | \$389,289,789 |
| 1996 | \$397,281,856 |
| 1997 | \$392,901,745 |
| 1998 | \$432,415,785 |
| 1999 | \$404,863,008 |
| 2000 | \$441,510,994 |
| 2001 | \$465,413,254 |
| 2002 | \$519,853,426 |
| 2003 | \$529,736,252 |
| 2004 | \$652,902,907 |
| 2005 | \$821,377,368 |
| 2006 | \$1,247,658,930 |
| 2007 | \$1,463,781,777 |
| 2008 | \$1,682,987,413 |
| 2009 | \$1,502,834,542 |
| 2010 | \$1,505,857,420 |
| TOTAL | \$15,270,200,204 |

FORT DRUM AT A GLANCE

Data provided by Public Works

| Capital Assets | |
|---|---------------|
| Roads (Miles) | 185.961 |
| TA Roads (Miles) | 246.000 |
| Afld Runways, Afld Taxiway, Afld Aprons (Sq Yds) | 1,853,653.000 |
| Parking (Sq Yds) | 3,579,541.000 |
| Sidewalks (Sq Yds) | 539,613.000 |
| Electric Lines (Linear Feet) | 2,298,855.100 |
| Wtr Dist Pt, Wtr Fir Pt, Wtr Dist Nonpt (Linear Feet) | 1,132,805.000 |
| Gas Lines (Linear Feet) | 397,784.000 |
| Sanitary Sewer Lines (Linear Feet) | 591,220.000 |
| Storm Sewer (Linear Feet) | 390,687.200 |
| Fencing (Linear Feet) | 647,513.800 |
| Railroad Trackage (Miles) | 12.800 |
| Communication Lines (Miles) | 449.615 |
| Airfield Lighting (Linear Feet) | 195,935.200 |
| POL Pipelines (Linear Feet) | 21,317.520 |

| Real Property | |
|-----------------------------|-----------------------|
| Type | Square Feet |
| Training Buildings | 799,108.200 |
| HQ & Unit Supply | 1,929,112.000 |
| Maintenance | 1,957,727.000 |
| Warehouse | 1,428,382.000 |
| Administration | 402,654.000 |
| Chapels/Religious Education | 43,457.000 |
| Transient Quarters | 222,268.000 |
| Troop Billets | 2,861,014.000 |
| Dining Facilities | 187,117.000 |
| On-Post Family Housing | 5,999,404.000 |
| MWR | 559,030.000 |
| PX/Clothing | 283,690.000 |
| Commissary | 90,962.000 |
| Medical Facilities | 240,130.000 |
| Miscellaneous | 381,769.700 |
| TOTAL | 17,385,824.900 |

Real property consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. It includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment). In many instances, this term is synonymous with "real estate" (AR 405-45, 1 Nov 04).

SOLID WASTE & RECYCLING

Data provided by Public Works

Fort Drum's Municipal Solid Waste and Recycling operations have a positive effect on both the installation and the surrounding community.

During FY10, Fort Drum disposed of approximately 8,500 tons of Municipal Solid Waste and construction debris using the Development Authority of the North Country's (DANC) municipal solid waste landfill services at the Rodman Regional Landfill.

Our FY10 recycling efforts enabled us to partner with local business as well as sustain compliance with public law and materially improve our recycling infrastructure.

| FY 2010 Recycle | |
|----------------------|----------------|
| Material | Total Weight |
| Cardboard | 505 Tons |
| Expended Range Brass | 78 Tons |
| Paper Products | 236 Tons |
| Scrap Metals | 1,770 Tons |
| Used Motor Oil | 22,600 Gallons |
| Off Spec Fuel | 29,550 Gallons |



TENANT ORGANIZATIONS

Data provided by the Plans, Analysis and Integration Office

| |
|---|
| 102nd Maintenance Company (DS) NY Army National Guard |
| 174th Infantry Brigade, 1A-E (1st Army East) |
| 62d MP Det (CID) |
| 725th Ordnance Company (EOD) |
| 902nd Military Intelligence Group, Fort Drum Field Office |
| 7th Engineer Battalion |
| Army & Air Force Exchange Service (AAFES) |
| Mission & Installation Contracting Command (MICC), Fort Drum |
| Defense Commissary Agency (DeCA) |
| Defense Logistics Agency (DLA) |
| Defense Finance & Accounting Service (DFAS), Defense Military Pay Office (DMPO) |
| 99th Regional Support Command (RSC) Equipment Concentration Site (ECS) #1 |
| Office of Personnel Management (OPM) Federal Investigative Service (FIS) |
| Army Field Support Battalion (AFSBn-Drum) |
| Non-Commissioned Officer Academy (NCOA) |
| 174th Fighter Wing (NYANG/F-16) |
| US Air Force, 20th Air Support Operations Squadron (ASOS) |
| US Army Corps of Engineers (USACE), Fort Drum Resident Office |
| US Army Civilian Human Resource Agency (CHRA) |
| US Army Dental Activity (DENTAC) |
| US Army Legal Service, Trial Defense Service (TDS) |
| US Army Medical Department Activity (MEDDAC) |
| US Army Veterinary Command (VETCOM) |
| US Army Signal Network Enterprise Center (NEC) - Fort Drum |
| American Red Cross |
| AmeriCu Credit Union |
| Fort Drum Thrift Shop |
| Jefferson County Department of Motor Vehicles |
| Key Bank |
| NYS Department of Labor |
| NYS Department of Veterans Affairs |
| US Postal Service (USPS) |
| United Services Organization (USO) |

In addition to the 10th Mountain Division (Light Infantry), Fort Drum is either the home installation or training installation to a number of other units from various branches and components of service to include Active, Reserve, Joint, Allied, and Interagency (Customs, FBI, state, local emergency services) organizations. There are also many non-government and private organizations located on Fort Drum.

CONTRACTORS

Data provided by the Plans, Analysis and Integration Office

| | |
|--|---|
| AFC Corp | Indtai, Inc |
| Allen Corporation of America | Integrity Management Custodial Services |
| Alutiiq, LLC | J M Waller Associates |
| Applied Services & Information Systems, LLC | Janus Research Group |
| Apptis, Inc | Jefferson Rehabilitation Center |
| Argo Systems, LLC | L3 Communications |
| aXseum | Lions Club Industries for the Blind |
| BAE Systems, Inc | Lockheed Martin |
| Battelle | Lear Sigler, Inc |
| Booz Allen Hamilton | Managed Health Network |
| CACI | Mantech International Corp |
| Calibre | MD Consulting |
| Chickasaw Nation Industries | Military Professional Services, Inc. |
| Chugach Alaska Corporation | Millennium Health and Fitness |
| CMS, Inc | North Operations & Maintenance |
| Colorado State University | Northrup Grumman |
| Columbia College | Omega Quality Services Enterprise |
| Computer Sciences Corporation | OMV Medical |
| Control Systems Research (CSR) | Parsons Technology |
| Cornell Cooperative Extension Assn of Jefferson Co | Platinum Bus |
| Daedalus | Raytheon |
| DPI | Remtech Services |
| DRS Technologies | S3 Corp |
| DS2 | Science Applications International (SAIC) |
| Eagle Support Services Corp | SERCO |
| ESP | Shills, LLC |
| Favata Bakery | Staff Care |
| FDMCH, LLC (Actus Lend Lease) | State University of New York |
| General Dynamics | Strategic Resources Inc |
| Global Dynamics | Syracuse Linen Supply |
| Healthnet Federal | Victims Assistance Center of Jefferson County |
| Healthspan, Inc | Wayseekers Framing Gallery |
| Honeywell | Westar Group |

Contractors represented here have a contract with the Army that requires the use of facilities on the installation. This list is current at time of publication and may change throughout the year. This list excludes contractors who might come onto the installation during the working day to perform services while maintaining offices elsewhere.

FORT DRUM TRANSFORMATION

Transformation population data provided by the Plans, Analysis and Integration Office
TRICARE enrollment data provided by MEDDAC
Facilities update provided by DPW

Transformation (Dec 03 - Sep 07) has meant growth for the 10th Mountain Division (Light Infantry) and Fort Drum. Pre-transformation and current population data (includes Soldiers assigned to 10th Mountain Division (Light Infantry), garrison and tenant units) are shown below.

| Category | 31 Dec 03 Population Pre-Transformation | 30 Sep 10 Population |
|------------------|--|-------------------------|
| Soldiers | 10,729 | 19,447 |
| Family Members | 10,590 | 19,810 |
| Total Population | 21,319 | 39,257 |

30 Sep 10 Population column reflects September 2010 TRICARE enrollments as our data source. Family member data equals all TRICARE eligibles (other than active duty) by zip code for our four county area (Lewis, Jefferson, Oswego and St. Lawrence) within a 40 mile radius (our TRICARE area for eligibility and enrollment purposes) in addition to the eligibles in the Syracuse area.

TRICARE is the health benefits program for all the uniformed services. All active duty members and their Families, retirees and their Families, and survivors who are not eligible for Medicare may participate. Additionally, those individuals under age 65 who are eligible for Medicare because of disability or end-stage kidney disease may participate.

Soldiers and Family members must register in the Defense Enrollment Eligibility Reporting System (DEERS) to be eligible for any TRICARE benefits. DEERS is a computerized database of military sponsors, Families, and others worldwide who are entitled under the law to TRICARE benefits. Active-duty and retired service members are automatically registered in DEERS; however, they must register their Family members and ensure they are correctly entered into the database.

In 2010, approximately 705,988 square feet of new facilities were completed, with an estimated value of \$174M. Permanent construction includes barracks buildings, dining facility, battalion headquarters, company headquarters, and tactical equipment maintenance facilities.

ECONOMIC FORECAST...

MCA construction update provided by DPW

Ongoing Military Construction Army (MCA) projects totaling approximately \$233M include a Child Development Center (CDC) for 0-5 years, access control point upgrades, Maneuver Area Training Equipment Site (MATES) expansion, barracks, Guthrie Medical Clinic expansion, fire station, unit maintenance facilities for a cargo truck company and a quartermaster company. Additional ongoing construction projects include water system expansion, all weather marksmanship facility indoor range, and warrior in transition barracks, battalion headquarters, and a Soldier & Family Assistance Center.

MCA construction planned for FY11, approximately \$268M, includes a training support center, operational readiness training complex, infantry squad battle course, alert holding area facility, railhead expansion, air support operations facilities, aircraft fuel storage complex, aircraft maintenance hangar, brigade headquarters, battalion headquarters, and company headquarters.

MCA construction planned for FY12, approximately \$35M, includes ammunition supply point expansion, chapel expansion, health clinic, and dental clinic expansion.

MCA construction planned for FY13, approximately \$331M, includes physical fitness facility, central issue facility, health clinic, Hays Hall expansion, sustainment brigade facilities, combat aviation brigade facilities, ordnance, and military police battalion facilities.

MCA construction planned for FY14, approximately \$72M, includes unmanned aerial system facilities.

MCA construction planned for FY15, approximately \$24M, includes a Family Life facility, and a training support center addition.

MCA construction planned for FY16, approximately \$154M, includes an urban assault course and combat aviation brigade facilities.

Fort Drum will continue to play a significant role in the North Country economy. The Soldiers, spouses and their children stationed at Fort Drum, the majority of who live in the communities surrounding Fort Drum, will be the driving force to continued economic growth and development in the tri-county area.



As the Army modular force deploys to fight and win our Nation's challenges, our focus at Fort Drum, using the Army's triple bottom line of Mission, Community and Environment + Economic Benefit, is to become a sustainable installation that simultaneously meets mission requirements, protects human health and safety, enhances quality of life inside and outside the gate, and safeguards the natural environment.

This booklet was prepared by the Plans, Analysis and Integration Office
Fort Drum, NY 13602

